DOWNTOWN DEVELOPMENT AUTHORITY LOWER BOARDMAN RIVER LEADERSHIP TEAM Wednesday, October 16, 2019 5:30 p.m. 400 Boardman Avenue, Lower Level Cafeteria, Traverse City, MI 49684 www.dda.downtowntc.com

Information and minutes are available from the DDA CEO, 303 East State Street, Suite C, Traverse City, MI 49684, (231) 922-2050. If you are planning to attend the meeting and are handicapped requiring special assistance; please notify the DDA CEO as soon as possible.

- 1. Approval September 18, 2019 Minutes
- 2. Brief update on Public FishPass Forums
- 3. Review Value Statements
- 4. Review Comments Received and Additions to Draft Action Plan
- 5. Begin Opportunity/Design Phase based on comments received
- 6. Public Comment
- 7. Adjournment

Any interested person or group may address the Leadership Team on any agenda item when recognized by the presiding officer or upon request of any Leadership Team member. Also, any interested person or group may address the Leadership Team on any matter of concerning the Lower Boardman River not on the Agenda during the agenda item designated Public Comment. The comment of any member of the public or any special interest group may be limited in time. Such limitation shall not be less than three minutes unless otherwise explained by the presiding officer, subject to appeal by the Leadership Team.

Office of the Downtown Development Authority, 303 E. State Street, Traverse City, MI 49684 (231) 922-2050

DOWNTOWN DEVELOPMENT AUTHORITY LOWER BOARDMAN RIVER LEADERSHIP TEAM Wednesday, September 18, 2019, 5:30 p.m. 400 Boardman Avenue, Lower Level Cafeteria Traverse City, MI 49684 <u>dda.downtowntc.com</u>

Chair Jay called the meeting to order at 5:31 p.m.

- **Present:** Harry Burkholder, Elise Crafts, Jean Derenzy, Frank Dituri, Tim Ervin, Brett Fessell, Jennifer Jay, Deni Scrudato, Russ Soyring, Mike Vickery
- Absent: Christine Crissman, Michele Howard, Rick Korndorfer
- **DDA Staff:** Colleen Paveglio
- 1. Nomination by Jay for Fessell to Co-Chair the Lower Boardman River Leadership Team
- 2. Meeting Minutes: The meeting minutes from August 21, 2019 were approved as presented upon motion by Crafts, seconded by Derenzy. Motion carried unanimously.
- 3. Update on FishPass Project
 - a. Frank Dituri and Brett Fessell will provide updates at the Lower Boardman River Leadership Team meetings
 - b. An overview of public outreach meetings and how the project began to address restoration of the river
 - c. Suggestion for a televised meeting for updates
- 4. Review Comments Received from Public Engagement Project
 - a. Include the updated feedback on website
 - b. Review of the survey results with over 500 respondents
 - c. Leadership Team to review the Project Action Plan and provide feedback
 - a. What exists today? Where we came from
 - b. Deadline for the Team to send to SmithGroup: October 2nd
 - a. Staff to send Bob Doyle's email to Team
 - d. Future public engagement: Weigh value statements against input
 - a. Focus on habitat enhancement and others follow
 - b. Initial outreach to stakeholders and partners
 - c. Comment regarding historical context of overuse and misuse and provide a guiding document for the future
 - d. Ervin to map a process for FishPass for engagement and send to group
 - e. Inquiry on process and mapping for FishPass
 - a. The LBR Team should be involved in the future FishPass meetings

- 5. Begin Opportunity/Design Phase based on comments received
 - a. Leadership Team to review the Project Action Plan and provide feedback
 - a. What exists today? Where we came from
 - b. Deadline for the Team to send to SmithGroup: October 2nd
 - a. Staff to send Bob Doyle's email to Team
 - c. Future development before Unified Plan
 - a. Derenzy: Planning Commission has delayed work on riparian buffer until Unified Plan is developed
- 6. Identify Public Outreach for Design Phase
 - a. Future public engagement: Weigh value statements against input
 - a. Focus on habitat enhancement and others follow
 - b. Initial outreach to stakeholders and partners
 - c. Comment regarding historical context of overuse and misuse and provide a guiding document for the future
 - d. Ervin to map a process for FishPass for engagement and send to group
 - a. Scrudato to provide a list of questions to Ervin
 - b. Inquiry on process and mapping for FishPass
 - c. The LBR Team should be involved in the future FishPass meetings
 - e. Doyle to provide an outline once feedback is received from LBR Team
 - a. Linking grid to vision and values and provide content
 - b. Reviewed at the October 16th, LBR meeting
- 7. Public Comment
 - a. Ann Rogers, 1236 Peninsula Drive, NMEAC Co-Chair, commented on the FishPass project and the process.
 - b. Milton Anderson, 429 S. Garfield, commented on the FishPass project
 - c. Rick Buckhalter, 932 Kelley Street, commented on the FishPass project
 - d. Judy Nelson, 429 S. Garfield, commented on the FishPass project and mirroring the LBR engagement process
 - e. Mitch Treadwell, 620 W. Seventh Street, commented on the LBR public engagement and future development being addressed
- 8. Adjournment. The meeting officially adjourned at 7:54 p.m.

Respectfully submitted,

Colleen Paveglio

The Traverse City Downtown Development Authority does not discriminate on the basis of disability in the admission or access to, or

treatment or employment in, its programs or activities. The DDA CEO has been designated to coordinate compliance with the nondiscrimination requirements contained in Section 35.107 of the Department of Justice regulations. Information concerning the provisions of the Americans with Disabilities Act, and the rights provided thereunder, are available from the DDA office.

Lower Boardman Draft Guiding Values

- 1. Reflect the City's commitment to the River as a public resource and asset to be passed to residents and visitors in perpetuity.
- 2. Contain public goals for the River and City, in keeping with the community's visions about what the River is and can become as a centerpiece for downtown identity and ethos.
- 3. Use the natural and cultural values of the River as a guide for decisions about the commercial, economic or utilitarian values to be leveraged for the public good.
- 4. Be explicit to the commitment to improve, restore and protect the health and integrity of the Riparian ecosystem of the lower River.
- 5. Provide that the recommended initiatives contained in the Plan will account for the impact of those initiatives on residents, habitats and the ecological status of the River.
- 6. Serve to foster and sustain partnerships with shared responsibilities among public and private stakeholders who share the value that the Boardman is a common resource that connects everyone.
- 7. Identify/prioritize opportunities for multi-modal access to the River.
- 8. Enhance ecological and aesthetic River conditions, take advantage of and integrate iconic structures and identify new sites and structures that serve as destination centers of programming to attract year-round access.
- 9. Integrate existing river walks and pathways with new connections between sites and destinations that link the River to the city in ways that are physical, visual, aesthetic and psychological.
- 10. Foster the restoration of native fisheries, herpetological and ornithological resources, and landscape to be consistent with best riparian and aquatic science and water and land management practices, and be harmonious with the River.
- 11. Make nature-based stormwater best management practices (BMP's) a priority.
- 12. Help ensure that new or rehabilitated developments along the River are compatible with the City's renewable energy goals.
- 13. Establish that development sites, destinations and structures must protect the health, aesthetics, accessibility and health of the relationship between the river and residents/visitors.
- 14. Manage invasive vegetation and protect and retain existing native vegetation and add native vegetation where possible.

- 15. Prohibit further hardening of the shorelines that are inconsistent with the Plan.
- 16. Ensure that the natural flow of the River is enhanced and not curtailed or impeded by any element of the plan.

Lower Boardman River Unified Plan Draft PROJECT ACTION PLAN

Draft: October 8, 2019

			Land Use and Development Systems
Intent: There is a need to expand facilities on the river corridor to a aesthetic of the river corridor, or to create an urbanized, hardened		ecreation. However, actions to meet this need must be tempered wes on the river is a baseline assumption.	ithin the larger desire to not alter the character and nature-based
Build new aquatic habitat in the corridor	Provide a clear, legible connected path system		Establish a policy that publicly funded projects follow the best practices and land development guidelines identified in the Unified Plan
1. Measure/Quantify existing habitat, and establish goals for net increase	1. Implement wayfinding sign program/water-trail signage plan	1. Inventory existing sites with First People's recognition	
2. Identify key opportunities for new habitat development	 Create a through path from end to end, linked but not necessarily on same side of river Consider water level fluctuation in establishing elevations and 	2. identify additional sites of significance	
3. Establish priorities for implementation and build	selecting path and boardwalk materials	the recent Water-Trail signage plan	
Coordinate habitat enhancements with the FishPass		Create a Tribal Cultural Center within the project area that links to the river	
 Plan for aquatic species habitat within the river up and down- stream from the dam that meet the needs of the target species and coincide with the scientific research conducted by the Fish Pass 	1. Integrate this foundation principle into all improvement projects along the river	1. The Unified Plan should identify potential location(s) for a cultural center	
2. Continue to maintain members of the governing body of the LBR that are also engaged with the FishPass	2. Consider this goal in establishing project budgets prior to design to insure implementation	2. The Leadership Team should coordinate with local tribal groups to develop a the architectural, educations and funding program for the center, and locate the site	
Restore riverbanks with green solutions and create riparian habitat	safe and accessible drinking water, and to general principles of good	Note and interpret key sites of European settlement, and the role of the river for industry and transportation	
 Restore degraded banks of the river with soft engineering solutions where possible, and include consciously placed habitat structures and amenities 	1. Make drinking water and water bottle filling stations broadly accessible	1. Coordinate with local historians on identifying the high priority sites for learning, and on the interpretive messaging.	
2. Take advantage of existing floodplains and low slope banks to create a diverse mix of habitat types, minimizing hard surface and	 Integrate water literacy into the public education outreach and into the interpretive themes for the river displays. 		
lawn edges 3. Remove vertical walls where feasible, and use parking lot relocations as an opportunity to create more emergent wetland			
habitat	Connect the river path system to adjacent neighborhoods, downtown.	Provide interpretive theme about Geology, the formation of the river.	
improvements, including nature!		and the connection to lake levels	
I. Adopt the Unified Plan and the practices and values it promotes. Insist that all projects on the river reflect these values, and consider the value of natural habitat co-equal to human use	1. Identify key connection points along the river corridor	1. Identify key natural features of the river that contribute to the stated theme	
2. Engage the public in all the design and planning of all projects	2. Provide wayfinding and physical, universal access to river corridor from linkage points as part of each improvement project	2. Develop an interpretive curriculum and design ideas for displaying information and encouraging hands-on learning	
	 Create a civic space along the 100 and 200 block alley that connects people to the river and encourages businesses "to face" the river 		
 Move forward with plans to create a new multilevel parking facility on the west side of downtown. 	1. Build and maintain waste disposal stations and public restrooms within the Riparian District		
	Water Trail study, such as accessible kayak launches, kayak racks (as		
quality	a. Install site furnishings and wayfinding systems to encourage		
	proper river etiquette 4. Include art installations at bridges and other key public areas along the river		
	Improve vehicular bridges for aesthetics and access along river		
	1. Monitor efforts by the city in bridge improvements		
	 Consider pedestrian access improvements in the area of the bridges as a priority to gain efficiencies in construction and phasing Consider the potential for creating sculptural gateways at the 		
	bridges to highlight the presence of the river		
	Collaborate with MDOT on the redesign of Grandview Parkway to improve pedestrian access across and under the parkway		
	 Work with the City Engineer in engaging MDOT in the Grandview reconstruction to make pedestrian safety and access a prominent feature and value of the project. 		
		vn area, private and public, must contribute to achieving the larger v	ision and values for the Boardman through the use of best practices
Intent: Given the value of the river and the importance of improving in the management of waste water, stormwater, energy use and la			
in the management of waste water, stormwater, energy use and la Use native landscape plants and habitat enhancement structures on	andscape.		Limit the use of impervious surfaces through the use of pervious paving and increasing landscape area
in the management of waste water, stormwater, energy use and la Use native landscape plants and habitat enhancement structures on new public projects 1. Develop a plant palette of desired native plants, based on slope stabilization characteristics, urban conditions compatibility, aesthetic	Include raingardens, stormwater treatment structures, and infiltration pavements into all new open space improvements 1. Assume that all public projects will include measures to filter and improve the quality of storm water prior to release in the river,	construction project 1. Conduct a baseline cultural resources study of the river corridor,	
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Implement snow maintenance plans which limit the use of salt	Include raingardens, stormwater treatment structures, and infiltration pavements into all new open space improvements 1. Assume that all public projects will include measures to filter and improve the quality of storm water prior to release in the river, regardless of requirements to manage water volumes 2. To the extent possible, avoid point source contributions to the river in favor of ground water infiltration and filtered overland flow Seek solutions for public improvements that consider universal access to a broad degree, encouraging the engagement of people of all abilities 1. Design new facilities to provide universal access to all paths and walks, public rest facilities, activities, and amenities. 2. Assess existing facilities to document ADA compliance issues, and the costs to bring facilities into compliance Establish design guidelines for the design of structures and public launch/portage facilities to accommodate contemporary forms of non- motorized watercraft 1. The Unified Plan will identify locations for launch and portage facilities in the project area 2. Launches and portage points must include facilities designed to conform to universal access standards 5. Launches and portage points must include facilities designed to conform to universal access points 1. Identify typical locations where safety railings should be assumed, such as stairs, ramps, high volume walks along the water, intersections of paths, where fall potential exists over 30 inches 2. Develop typical details and design guidelines for railings fue design of stairs and water access points 2. Develop typical details and design guidelines for railings 1. Examine feasibility of floating docks where possible to provide	construction project 1. Conduct a baseline cultural resources study of the river corridor, identifying potential areas where excavation may impact resources 2. During project planning identify potential construction impacts and determine where further investigation is required prior to construction 3. Monitor construction for potential uncovering of cultural resources. Include cultural, historical, and natural interpretive elements in each public improvement project 1. Develop an interpretive program based on the cultural resources assessment, local knowledge, and habitat goals 2. With each project undertaken, include interpretive learning opportunities. Think beyond typical interpretive signage. 3. Implement signage consistent with recent Water Trail signage study Continue to integrate the provision of art along the river corridor as it is improved. 1. The unified Plan will establish potential locations for public art. 2. During project planning the design team should consider art in locations identified in Unified Plan, as well as new suitable locations based on the attribute of the project area. 3. Coordinate with the Traverse City Arts Commission	 and increasing landscape area 1. Require that all site surfaces within 50 feet of the OHW line be pervious paving designed to limit direct stormwater flow into the river 2. Retrofit existing (and require that new) roof drain outfalls into the river manage the time of concentration and volume of flow 3. All developments should be required to plant trees, either on private property, along the public street, or in a local public park Manage stormwater for storage, flow restriction, infiltration and direct re-charge, and water quality 1. Follow the guidelines (to be) adopted in the forthcoming "TIF 97 Stormwater Management Plan" study, and apply the principles and practices of the plan for all of the LBR Unified Plan area Build stormwater systems that provide for re-use of water to provide water for irrigation and related appropriate uses 1. During the design and engineering process for each project involving storm water improvements, consider the potential for storage and reuse of storm water Incorporate night sky lighting best practices into public and private improvement projects 1. Consult with lighting designers to create guidelines for required light levels for both private and public improvements in the river corridor, and identify fixture types for typical locations. 2. Integrate lighting guidelines into the appropriate sections of the Codified Ordinances of Traverse City, under Part Ten-Streets, Utilitie and Public Services, and Part Fourteen-Building and Housing Code Encourage restaurateurs and commercial users to actively use the back of their buildings, and include porches, platforms or decks for seating, facing the river 1. Create active public space along the river in key downtown areas to encourage private liand owners to take advantage of increased
	1. Measure/Quantify existing habitat, and establish goals for net increase 2. Identify key opportunities for new habitat development 3. Establish priorities for implementation and build Coordinate habitat enhancements with the FishPass 1. Plan for aquatic species habitat within the river up and down- stream from the dam that meet the needs of the target species and coincide with the scientific research conducted by the Fish Pass 2. Continue to maintain members of the governing body of the LBR that are also engaged with the FishPass 3. Continue to maintain members of the governing body of the LBR that are also engaged with the FishPass 4. Continue to maintain members of the governing body of the LBR that are also engaged with the FishPass 5. Continue to maintain members of the governing body of the LBR that are also engaged with the FishPass 5. Continue to maintain governing body of the LBR that are also engaged with the FishPass 5. Continue to maintain members of the governing body placed habitat structures and amenities 5. Take advantage of existing floodplains and low slope banks to create a diverse mix of habitat types, minimizing hard surface and lawn edges 3. Remove vertical walls where feasible, and use parking lot relocations as an opportunity to create more emergent wetland habitat 5. Consider all users of the river in the design process for river improvements, including nature! 1. Adopt the Unified Plan and the practices and values it promotes. Insist that all projects on the river reflect these values, and consider the value of natural habitat co-equal to human use 5. Engage the public in all the design and planning of all projects 6. Engage the public in all the design and planning of all projects 1. Move forward with plans to create a new multilevel parking facility on the west side of downtown. 5. Work with the city, local stakeholders, and farmer's market to consider the best and highest use for all of the parking lots al	Indexers Questify exciting behind, and excitable golds for net increase Indexers is werfinding sign program/starts tai signing plan Indexers is werfinding signing program Indexers is werfinding signing signing Indexers is werfinding signing signing Indexers is werfinding signing Indexers is werfinding signing Indexers is werfinding signing Indexers Indexers is werfinding signing Indexers Indexer	Number of the second static first monotoNote a loss of the second static first monotoNumerical interpretor segments.1. Accessor static first

Development Policies				
	Adopt changes to the zoning ordinance which require the use of native landscape species and maintenance practices for private development	Require universal access for all private and public site facility improvements along the river	Change the name of the river within the project area to Ottoway	Support the adoption of the "TIF 97 Stormwater Management Plan" city and DDA policies
	 Require use of native plants from preferred list within the riparian overlay district (discussed under Land Use and Development Systems) Prepare draft changes to the Codified Codes of Traverse City, Part 13 Zoning Code, Chapter 1372 Landscaping to reflect use of native plants 	 Design new facilities to provide universal access to all paths and walks, public rest facilities, activities, and amenities. Establish a DDA policy that all projects in the river corridor be universally accessible 	1. Define process?? Determine extent	 Provide support to City staff in the implementation of the plan For all public and private improvement projects in the project area, establish a DDA policy that adopts the recommendations o plan
	3. Propose amendment to Planning Commission for Adoption			
	incolects and encourage the removal of existing walls as area	Amend the Community Recreation Plan to reflect the Lower Boardman River Unified Plan as it relates to park lands and facilities		Support the modification of zoning ordinances to manage the scale, placement and site improvements of new development consistent w the core values of the Unified Plan
	1. Assess condition and purpose of existing vertical walls	1. In 2021, amend the City of Traverse City Parks and Recreation Plan to reflect the Unified Plan		 Through the Planning Commission, establish a LBR overlay zon district (in Part 13 Zoning Code) to manage setbacks, open space requirements, approval processes, and development practices
	 2. Establish goals for wall removal, prioritize, and implement 3. Establish policy in city development regulations that prohibit vertical wall construction as shoreline stabilization treatment 	 2. The Recreation Plan should include recommendations to improve public parks in the project area, and proposed trail connections 3. Coordinate recreation plan changes with the Parks and Recreation Commission; confirm agreements regarding management and maintenance 		 2. Through the Planning Commission, establish a new building setback, ranging from 15 to 40 feet depending on the reach of the river 3. As part of Chapter 1366, Site Plans and Site Development Standards, require the assessment of impacts to water quality a habitat for each new development project, and establish criteria approval
		Through licensing/permitting processes or city ordinance, establish		 4. Encourage multi-story buildings to reduce building footprints along the river. 5. Amend zoning ordinance to establish frontage requirements buildings adjacent to the river
		limits on commercial kayak/canoe users based on the community established carrying capacity of the river		Restrict the creation of public and private parking within the river corridor
		 Consult with City Attorney and Manager on the alternative approaches to regulating river use. Propose and conduct a fair and open process, working in cooperation with licensees Propose and adopt changes to the Codified Codes of Traverse City, Part Ten Streets, Utilities and Public Services Code, chapter 1064 Parks, and related codes Code changes could include volume limitations place on licensees, 		 Amend zoning ordinance to reduce or eliminate parking space requirements for all riverfront developments. Amend Zoning ordinances to create a 50 foot setback for park from the OHW line. Adopt a DDA policy for parking lots consistent with amended
		limitation on use of alcohol, hours of operations, and disorderly conduct 4. Collaboratively develop a set of strategies for regulating boater behavior		zoning ordinances
		Consider the presence of the community's homeless population along the river corridor when contemplating river corridor improvements		Amend the Community Master Plan to be consistent with the findin and recommendations of the Lower Boardman River Unified Plan
		1. Collaborate with local service agencies, county health department, and public safety to define potential impacts of project, goals, strategies, and roles.		 Adopt the Unified Plan as a "Sub Area Master Plan" as provide the Michigan Planning Enabling Act, Act 33 of 2008; or Integrate key findings of the Unified Plan into the next update the Traverse City Comprehensive Plan, and incorporate the Unifi Plan by reference; or Create a new Downtown Plan as a Sub Area Master Plan, integrating the Unified Plan.
		Require public access easements where called for on the Unified Plan		Integrate development incentives/requirements to encourage greer building and site development practices
		1. Consult with City Attorney as to the appropriate mechanisms to establish access easements		 Integrate the "Best Practices" findings of the Unified Plan into Codified Ordinances of Traverse City, under Part Ten-Streets, Ut and Public Services, and Part Fourteen-Building and Housing Cod Adopt incentives in the Zoning Ordinance to encourage the us
		 2. The Unified Plan should define access easement needs, including locations, widths, and linkages to larger path/boardwalk system 3. Amend zoning ordinance and site plan approval processes to note access as an issue for investigations and criteria for approval 		sustainable building materials, energy efficiency and production reuse of building water
plementation		enance practices and structures should be established to ensure the	implementation of babitat and recreation improvements and prope	or maintenance of the investment made. Establish a governing h
id anagement	to represent the LBR, pursue the implementation of the Unified Pla			
		Maintain the condition of boardwalks and related facilities on a regular basis		Adopt changes to zoning as a priority, parallel to the adoption of th Lower Boardman River Unified Plan if not before
		Maintain the condition of boardwalks and related facilities on a regular	Include members of the local native tribes in the development and	Lower Boardman River Unified Plan if not before 1. Collaborate with the city planner and Planning Commission of zoning and code amendments as noted on other sections.
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SMITHGROUP

LOWER BOARDMAN RIVER UNIFIED PLAN

FALL 2019 PUBLIC ENGAGEMENT

MEETING WITH EXPERTS AND KEY STAKEHOLDERS

A round of meetings in early November will be conducted with local experts and key stakeholders to gain input into the ACTION PLAN, which outlines ideas and action items related to three of the four key products of the Unified Plan, including-

- 1. Best Practices
- 2. Community Development Policies
- 3. Implementation and Management

The purpose of these meetings is to familiarize the experts and stakeholders as to the purpose of the Unified Plan, and to have productive discussions and input gathering regarding the contents of the Action Plan, and the process by which these ideas could be adopted into established policies and practices.

Groups to meet with may include:

- City Engineering and public works
- Parks and Recreation staff and commission
- Planning staff and commission
- Public safety officials
- Tribal organizations
- DNR/EGLE

PUBLIC WORKSHOP

The Action Plan will be updated based on the input received during the sessions with experts and stakeholders, and then a Public Workshop will be conducted.

Note: Highlighted text denotes graphic product

A. Introductory Presentation (20 to 30 minutes)

- 1. Intro to the Process (we are in the idea generation phase and looking for input)
- 2. Existing Plans for Improvement and Restoration (a lot of study has been done and we are building from it)
- 3. Formulation of the Leadership Team (plan is coming from you and your neighbors)
- Results of the Public Engagement and Planning Process to date (tons of public involvement through Kick-off, Focus Groups, Stakeholder meetings, Pop-up workshops, on-line engagement)
- 5. Structure of our Recommendations (how the final product will be used-tonight we focus on the policies and best practices that set the stage for the plan)
 - a) Projects
 - b) Best Practices
 - c) Community Development Policies
 - d) Implementation and Management
- 6. How you can help tonight (give us feedback on the ideas-what works, what doesn't, what are we missing?)

B. Small Group Engagement (60 minutes)

Participants will be asked to form small group teams of 8 to 12 people, and will be given the following:

SMITHGROUP

- An overall **Framework Plan** of the corridor which highlights the existing Access, Open Space, and Recreation features of the LBR, basic data such as topography, bank conditions, and parcels lines, and some basic improvements that have general consensus (e.g., improvement to Front Street bridge)
- Two boards for each topic, as follows
 - a) **Best Practices** matrix of ideas, plus board of images of best practices that have been applied in TC and other communities
 - b) Community Development Policies matrix of ideas, plus a board of images showing impact of setbacks, open space connections, opening business to water, etc.
 - c) Implementation and Management matrix of ideas, plus a board indicating potential grants and funding sources, landscape management techniques, and related topics.

The meeting can be structured as a "round robin" session, where community members are given 20 minutes for each topic, and then asked to shift to the next topic. It could also be done as an open house, where participants are encouraged to visit each of the three stations and do so at their own pace.

Participants will be asked the following questions at each station-

- Which set of ideas do you most support?
- What would you add?
- What would you edit or change?

A facilitator from the SmithGroup team and Leadership Team will briefly review with each small group the information available and the task of the small group. Participants will be asked to use sticky notes to the boards to express their answers to the questions noted above or other comments they wish to make.

At the conclusion of the small group discussion each group facilitator will be asked to provide a summary of their discussion. SmithGroup will recap common themes and findings after the small groups have reported out.

FOCUS GROUPS

Following the Public Workshop, a series of Focus Group Meetings may be held to solicit input on the Action Plan topics, including-

- 1. Best Practices
- 2. Community Development Policies
- 3. Implementation and Management

Focus Group attendees will be invited to offer specific input into the Action Plan in a small group setting. Groups may include property owners, business owners, downtown residents, environmental advocacy organizations and downtown business associations, and others as determined.